Helping to build brighter tomorrows today

United Way of Columbia, Mo.
Annual Report 1983
Reflections of 1983

President Bea Litherland

"Building Brighter Tomorrows... T O D A Y." Thanks to you, the good dreams are becoming realities through the work of our United Way.

Why? Well, we're success-oriented in Columbia. We've built a winning tradition for our United Way and we've set our sights on challenging goals. We are proud of our track record, and pride is a powerful motivating force. And, we work hard; complacency is not in our operating vocabularies. It's fun to be a volunteer when the results are so positive. It's rewarding to know that our dollars stay in Columbia, working for agencies which contribute so richly to the quality of life in our community.

We can look with satisfaction at the events of this year. A record-breaking campaign under sound leadership was fueled by the early morning camaraderie of a dedicated campaign cabinet who worked with diligence to maintain long-standing relationships while introducing new givers to the United Way. An outstanding cadre of loaned executives found a vast reservoir of community spirit in Columbia's major firms. Employee campaigns sparkled with dedication and creativity. Our United Way staff made it fun to be a volunteer, even as they continued a tradition of sound managerial practices. The first strokes of paint went on the goal sign to the faint accompaniment of falling autumn leaves; the final triumphant splash of color went on as the sound of "tomorrow" cut through the snow of December.

It is a privilege to be a part of the United Way of Columbia. It is a joy to build brighter tomorrows with such a dedicated team. To all who contributed their time and talents, warmest thanks!

Campaign Chairman
Richard E. Morgart

The campaign kick-off guaranteed "the sun will come out tomorrow" and with the hard work and undying effort of the United Way Volunteers, the sun will certainly shine. The 1983-84 campaign goal of $680,000 was a tremendous challenge during times of economic uncertainty coupled with high unemployment. Columbia not only met the challenge but exceeded our goal by raising a total of $692,750.

With "Little Orphan Annie" and "Daddy Warbucks" leading the way, the campaign triumphantly meet the goal, but not without the efforts of many dedicated and talented individuals. The spirit of the Campaign Committee, Loaned Executives, Board of Directors and United Way Staff was exemplary. Thanks to them for that special extra effort which made this Campaign such a success.

The sun will come out tomorrow and every day thanks to the generosity of you. It works, for all of us, the United Way.
Campaign

Running a campaign as large as the United Way campaign takes a lot of good leadership, dedication and organization. Chairman Richard Morgart certainly had that. After recruiting Jack Maxwell of Shelter Insurance to serve as Vice-Chairman, he proceeded to bring together one of the most dynamic teams ever with the highest goal in the history of United Way of Columbia...$680,000.

There were many parts to the campaign from employee rallies in small and large companies, film showings and agency tours. Diane Booth, Executive Director of the Job Center, assumed the responsibility for chairing the agency tours. Throughout the campaign nearly 300 individuals toured United Way agencies where they had an opportunity to view first hand where their United Way dollars were going.

United Way employee campaigns proved to be not only productive but fun! Company themes and posters were visible at many companies. Corporate support was evident. For employees of Toastmaster, Boone County Bank, Center Bank, NFA Inc. and NFA BIL a Fair Share Holiday was given to each fair share contributor. Center Bank and Toastmaster had drawings for gifts for Fair Share contributors.

Pacesetters

Pacesetters are selected employee groups from business, non-profit and residential who take the lead in "setting the pace" for the community wide campaign and run their United Way Campaign early. Included in this group were: United Way agencies and central office, United Way Board of Directors, Red Cross Blood Center, Columbia Chamber of Commerce, Residential, Sears, Boone County Bank, Center Bank and Commerce Bank. The combined total of the pacesetter campaigns was $69,159 to lead the way toward the community wide goal of $680,000.

MAJOR FIRMS was led this year by Jack Cox of Boone County Bank and was assisted by Associate Chairmen Gary Cole of 3W, W.A. Sanborn of Center Bank, Robert L. Berg from IBM, Ben Sellers from First National Bank and Robert Laderer with J. C. Penney Company. This group raised $370,084. LARGE BUSINESS, the division which is staffed by the Loaned Executives, was led by Leonard Scheffler of Scheffler Enterprises (McDonald's) and co-chaired by Bob Reid of Shelter Insurance. A new addition to this division was the recruitment of individuals to assist the Life's on a one-on-one basis. Ernie Smith of Riback Supply, Chris Rasmussen with Town and Country Mortgage, Charles Allen and Don Northway both of Shelter Insurance provided the additional personnel for this division that raised $52,103. The AUTOMOTIVE division led by Bill James of Legend Olds-Cadillac raised $10,281. The FINANCE division, led by Marcia Wett with Boone County Bank of co-chaired by Elinor Arendt of Action Realty, produced $8,085. CONSTRUCTION & ORGANIZED LABOR led by William Simon of B. G. Simon Construction Company reached $135,550. The METROPOLITAN division reached $1,570 and was led by Robert Ruth of State Farm Insurance and Norman Longton with Cronan, Robinson, Longton, Faber & Pape. PROFESSIONAL division, chaired by John Williams, D.V.M. of Horton Animal Hospital, James W. Hueser, Warren Rutherford of Boone Hospital Center chaired the COMMUNITY SERVICES division that raised $15,775. UNIVERSITY OF MISSOURI-COLUMBIA retained their lead as Number 1 in the Big 8 in United Way giving with a total of $35,203. The University campaign was led by Jerry Broder and Suzanne Holland of UNC. The RESIDENTIAL division, which is comprised of retired individuals (excluding University retirees) was chaired by Paul Pepper of KMOV-TV and raised $16,462. The COMBINED FEDERAL CAMPAIGN is the campaign conducted among the employees in the federal community. There are four recipients included in this campaign. Besides United Way, the International Service Agencies, National Health Agencies and the National Service Agencies share in this campaign. Led by Arch Bouret of the Harry S. Truman Memorial Veterans Hospital, the campaign achieved $24,773 for United Way. The total raised in this division which was divided among the participants was $42,614.

Those divisions reaching 100% or more of goal were: MAJOR FIRMS - 103%; LARGE BUSINESS - 111%; PROFESSIONAL - 108%; COMMUNITY SERVICES - 117%; UNIVERSITY OF MISSOURI-COLUMBIA - 101%; RESIDENTIAL -105%; COMBINED FEDERAL CAMPAIGN - 105%.

The Columbia community responded generously to this year's United Way campaign. Thanks to all of you for making it work and for your part in "helping to build brighter tomorrows".

Campaign Cabinet

Jack E. Bee Leonard Scheffler Robert W. Reid

William F. James Marcia Wett Elinor Arendt

William K. Simon Robert Ruth Boone R. Lampton

John E. Williams James W. Hueser James B. Reynolds

James R. Ritter Dean Jackson Raymond A. Beck

H.O. and James D. Reynolds, M.D. both of Boone Clinic, raised $43,980. Led by Jim Ritter and Owen Jackson of the Board of Education, the SCHOOLS AND COLLEGES division reached $24,744. The LOCAL GOVERNMENT division chaired by Ray Beck, City of Columbia and co-chaired by Stan Shawver, Boone County, reached $14,775.
Gene Baumann let their imagination and creativity run wild and produced a spectacular beginning to an equally spectacular campaign. Columbia can now boast that we have stars of the highest degree living here and working for United Way. Campaign Chairman, Dick Mortar and Board President, Don Litherland opened the activities at the kickoff with an original (written by our own kickoff team of Caringer, Gray and Baumann) rendition of "Buddy Hazzard and Annie" in keeping with the theme of building a brighter tomorrow. The byline for the evening became, "Gene..." "No, GTE!" Sound technologies contributed their remarkable talent to the evening with a multi-image piece that rivaled the most sophisticated Hollywood production. GTE's contribution of a live telephone as a door prize topped off the evening.

Many demonstrations that United Way was working followed. By dialing 442-5771 the numbers could hear the voice of the DOE giving information about United Way and talk to the volunteers about the campaign. The volunteers that donated their time and talent included: Cal Roebuck, State Farm Insurance; Bill Bates, Boone County National Bank; Jack Maxwell, Shelter Insurance Companies; Bob Litherland, University of Missouri-Columbia; Reginald Turner, State Farm Insurance Companies; Dick Mortar, GTE; Eric Thompson, MFA Incorporated, Barbara Wehling, University of Missouri-Columbia.

Their active involvement began long before the campaign kicked off with a press luncheon sponsored by Shelter Insurance Companies. The luncheon was a "radio telepathy" and broadcast media as well as the industrial press to find out about United Way and what it does for the community. The kickoff committee, headed by Larry Caringer and assisted by Tom Gray and United Way.

Thanks to you

Bronze Award

Deep appreciation and gratitude is extended to the following Columbia firms for having contributed outstanding Corporate support to the United Way Campaign 1983-84 in either Corporate per capita or fair share giving:

American Press
Atkins Corporation
Barth Clothing Company
B. O. Simon Construction
Bentzwood Moving & Storage
Boone County National Bank
Boyce & Bynum Pathology Labs
Brown, Willbrand & Simon
Center Bank of Columbia
Central Bridge
Central Office Equipment
Columbia Anesthesia Associates
Columbia Auto Parts
Columbia Daily Tribune
Columbia Orthopaedic Group
Columbia Regional Hospital
Columbia Toyota
Columbia Wieland
Commerce Bank of Columbia
Dr. Gerald L. Caw
GTE
IBM Corporation
J. C. Penney Company
Joe Machen Ford
Kelly Press
Legend Olds-Cadillac
M & M Hickey Material Company
MFA Incorporated
MFA Oil Company
Mr. W. M. McDonald
Mid-State Distributing
Miller Dental Associates
Wente's Dry Goods
Nicholas Buick
Nowell's
Oliver-Walker-Carlton-Atkinson & Wilson
Pepsi Cola Bottling Company
Perry Chevrolet
Phillips & Company
Riback Supplies
Richardson-Bark Construction
Scherrer Enterprises (McDonald's)
Sears, Roebuck & Company
Semco Manufacturing
Shelter Insurance Companies
Square D Company
State Farm Insurance Companies
Taco Bell (Providence)
Gold Award

The United Way Gold Award recognizes those employees who have given the highest support per capita in the 1983-84 Campaign.

American Air Filter
American Press
ARA Periodicals
Batz-Hodgson-Heussehrer
Boone County National Bank
Booey & Byrum Pathology Labs
Center Bank of Columbia
Coca-Cola Bottling Company
Columbia Chamber of Commerce
Columbia Daily Tribune
Commerse Bank of Columbia
Cooper Travel
D & N Drugs #2
Edward D. Jones
Engineering Surveys & Services
CTE
Golden Corral Steakhouse
IBM Corporation
J.C. Penney Company
Joe Mathias Ford
Legend Olds-Cadillac
HFA Exchange
HFA Incorporated
HFA Oil, Inc.
Mid-Missouri Red Cross Blood Center
Wen's Dry Goods
Perry Chevrolet
Riback Industries
Riback Supplies
Safeway Store #666
Scheffler Enterprises (McDonald's)
Sears, Roebuck & Company
Samco Manufacturing
Shelter Insurance Companies
Shorty's Fried Chicken #1
Shorty's Fried Chicken #4
Shorty's Fried Chicken #8
Sperry Vickers
Square D Company
State Farm Insurance Companies

Silver Award

United Way Silver Award is given in recognition to those employees with the second highest level of per capita giving in Campaign 1983-84.

Atkins Corporation
Boone Hospital Center
Burger King (Business Loop)
City of Columbia
Columbia College
Columbia Missourian
Columbia Public Schools
Columbia Regional Hospital
D & M Drugs #1
Daniel Boone Regional Library
Deans Town and Country
Haden House
K-Mart
Missouri Telephone Company
Nowell's
Ozark Airlines
Pepsi Cola Bottling Company
Powell Distributing
Radio Shack #2
Rust & Martin
Schneck's Market
Stephens College
Taco Bell (Business Loop)
Union Electric
University Chrysler
Van Dyke's Furniture
Watlow Electric

1983 Loaned Executives and participating companies

Gene Brecher
Heller Insurance
Billie Buchanan
State Farm Insurance
Del Jenkins
T.S.
Patty Singleton
SM Company
Betsy Schuetz
Security Bank
Angry Newman
J.C. Penney Company

Loaned Executive program

The first Loaned Executive program for United Way of Columbia was in 1977 and had 2 participants. Since that time 40 individuals have gone through the program.

The Loaned Executive program is a very exciting dimension of the United Way campaign. Carefully selected individuals from corporations are given the opportunity to be absent from their regular responsibilities at their place of employment for a three week period in order that they might work full time for United Way.

An intensive 2 day training session at State Farm Insurance Companies under the expert leadership of Reginald Turner gives the LE's the knowledge to deal with any situation. As one former LE put it, "We are ready for hand-to-hand combat when Reggie finishes with us." While "combat" is not one of the situations the LE's will encounter, the comment emphasizes the intensity of the training and points out the tremendous amount of information they receive about the community, services available and dealing with people.

At the end of the three week period these individuals are no longer individuals...they are a team. They have shared success, disappointments and have supported one another. A common thread has bound them together and though they each go back to their own companies they have had a positive experience to be remembered.
1984 Allocations to Agencies

The 26 United Way of Columbia member agencies were allocated a record amount of $528,975 for 1984.

AGENCY

1983 | 1984
---|---
Advent Enterprises, Inc. | 15,000 | 15,000
American Red Cross | 50,000 | 61,000
Boone County Association for Retarded Citizens | 4,065 | 4,500
Boone County Council on Aging | 4,000 | 5,000
Boy Scouts of America | 37,000 | 37,000
Camp Fire, Inc. | 11,000 | 12,500
Cancer Research Center | 9,000 | 9,500
Children's Service Resource Board | 4,000 | 2,000
Columbia Safety Council | 4,650 | 2,325
Columbia Visiting Nurses Association, Inc. | 27,000 | 30,000
Community Nurturing Schools, Inc. | 61,050 | 64,750
Family Counseling Center | 13,000 | 16,500
Family & Children's Services of Columbia | 39,000 | 60,000
Front Door | 6,000 | 6,000
Heart of Missouri Girl Scout Council | 21,000 | 25,000
Jacobs Center, Inc. | 42,000 | 46,000
Job Center, Inc. | 14,000 | 17,000
Meals On Wheels | 6,700 | 9,750
Mental Health Association in Boone County | 4,000 | 2,000
Mora Stewart Nursery School | 38,000 | 40.000
Phoenix House | 5,500
Salvation Army | 29,000 | 29,000
Transitional Housing | 16,000 | 16,000
United Service Organization (USO) | 268 | 159
University *YF* (YMCA-WYCA) | 10,000 | 12,500
Voluntary Action Center | 15,000 | 16,500

TOTAL AGENCY ALLOCATIONS $487,750 $528,975

United Way of Columbia Admin. Budget Estimate

| 1983 | 1984 |
---|---|
97,078 | 105,291

United Way of America Dues

| 1983 | 1984 |
---|---|
6,400 | 6,925

Allowance for Uncollectables at 7%

| 1983 | 1984 |
---|---|
44,122 | 48,493

Corporate Operating Reserve

| 1983 | 1984 |
---|---|
5,000 | 3,066

GRAND TOTAL

| 1983 | 1984 |
---|---|
$640,350 | $692,750

Agency Relations


Management Assistance Program

Over the past 20 years, the non-profit sector has experienced dramatic growth. Human service agencies have increasingly become multi-service organizations with budgets obtained from a variety of public and private sources. While this has enabled such agencies to expand and improve existing services, there has been a concomitant increase in the demand for accountability and the need for sound administrative skills and management systems and practices. To respond to this need for improved agency management, United Way of Columbia developed a Management Assistance Program to bring expertise to its agencies at no cost to help them improve operations.

MAP is designed to assist the United Way agencies in the development and improvement of management for community human services. Through the program, United Way links corporate volunteers and other agencies with special skills with the agencies to help improve their management. Assistance through MAP is provided in a variety of ways. The most common include: financial management, board development, facilities manage-
Retiring Board Members

The Board of Directors is responsible for the overall operation of United Way and serve voluntarily for three year terms. Deep appreciation is expressed to those Board Members who retire this year for their dedication and commitment to the community through United Way. Those Board members listed with an asterisk have completed 2 three year terms.

* Lee Cary
* Charles Digges, Sr.
* Robert E. Ken
* John Lenox
* E. Lynn Miller
* Barbara Nowell
* Cal Roebuck
* Sandra Schubert
* William Simon
* Veve Spier

To date we have ten companies committed to the program and they include: Boone County National Bank, City of Columbia, Columbia College, Columbia Daily Tribune, Columbia Missouri, GTE, Stephens College, State Farm Insurance Companies, 3M Company, University of Missouri-Columbia.

The response from the United Way Agencies has been positive. We have had several applications for assistance which have been filled and evaluation from both agencies and volunteers has been very good.

Thanks to forward thinking United Way volunteer leadership we are continuing to develop United Way of Columbia potential as a full service United Way that supports and strengthens the well being of the community.

Nominating Committee


Thanks to you... it works... for ALL OF US

United Way of Columbia

Professional Staff: Mary Kaye Baumann, Executive Director; Glenda Perry, Office Manager; Karen Sapp, Bookkeeper.
EXHIBIT B

UNITED WAY OF COLUMBIA, INC.

STATEMENT OF SUPPORT, REVENUE AND EXPENSES AND CHANGES IN FUND BALANCE
YEARS ENDED DECEMBER 31, 1983 AND 1982

PUBLIC SUPPORT AND REVENUE:

<table>
<thead>
<tr>
<th>Description</th>
<th>1983</th>
<th>1982</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donated equipment</td>
<td>$ 7,395</td>
<td></td>
</tr>
<tr>
<td>Interest income</td>
<td>$ 14,283</td>
<td>$ 13,710</td>
</tr>
<tr>
<td>Miscellaneous revenue</td>
<td>$ 92</td>
<td>$ 130</td>
</tr>
<tr>
<td>Total Other Revenue</td>
<td>$ 22,852</td>
<td>$ 27,802</td>
</tr>
<tr>
<td>Total Public Support and Revenue</td>
<td>$ 242,447</td>
<td>$ 273,072</td>
</tr>
</tbody>
</table>

ALLOCATIONS AND EXPENSES:

<table>
<thead>
<tr>
<th>Description</th>
<th>1983</th>
<th>1982</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allocations to agencies</td>
<td>$ 289,797</td>
<td>$ 308,699</td>
</tr>
<tr>
<td>Associated national organization</td>
<td>$ 6,505</td>
<td>$ 6,007</td>
</tr>
<tr>
<td>Functional expenses</td>
<td>$ 60,531</td>
<td>$ 60,003</td>
</tr>
<tr>
<td>Total Fund Allocations</td>
<td>$ 357,833</td>
<td>$ 374,710</td>
</tr>
<tr>
<td>Allocations and agency relations</td>
<td>$ 6,386</td>
<td>$ 2,711</td>
</tr>
<tr>
<td>Planning and evaluation</td>
<td>$ 140</td>
<td>$ 189</td>
</tr>
<tr>
<td>Management and general</td>
<td>$ 47,119</td>
<td>$ 50,009</td>
</tr>
<tr>
<td>Other expense</td>
<td>$ 2,122</td>
<td></td>
</tr>
<tr>
<td>Total Allocations and Expenses</td>
<td>$ 353,828</td>
<td>$ 377,838</td>
</tr>
</tbody>
</table>

EXCESS (DEFICIT) OF PUBLIC SUPPORT AND REVENUE

<table>
<thead>
<tr>
<th>Description</th>
<th>1983</th>
<th>1982</th>
</tr>
</thead>
<tbody>
<tr>
<td>Over allocation and expense</td>
<td>$ (5,904)</td>
<td>$ 21,573</td>
</tr>
<tr>
<td>Fund Balance, Beginning of Year</td>
<td>$ 122,776</td>
<td>$ 101,603</td>
</tr>
<tr>
<td>Fund Balance, End of Year</td>
<td>$ (5,912)</td>
<td>$ 222,716</td>
</tr>
</tbody>
</table>

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE FINANCIAL STATEMENTS.

EXHIBIT C

UNITED WAY OF COLUMBIA, INC.

STATEMENT OF CHANGES IN FINANCIAL POSITION
YEARS ENDED DECEMBER 31, 1983 AND 1982

SOURCES OF CASH:

<table>
<thead>
<tr>
<th>Description</th>
<th>1983</th>
<th>1982</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess of public support and revenue over allocation and expense</td>
<td>$ 25,573</td>
<td>$ 25,573</td>
</tr>
<tr>
<td>Cash received from pledges not requiring payment in the current period</td>
<td>$ 2,725</td>
<td></td>
</tr>
<tr>
<td>Cash received from pledges requiring payment in the current period</td>
<td></td>
<td>$ 78,398</td>
</tr>
<tr>
<td>Decrease in pledged accounts receivable</td>
<td>$ 108,424</td>
<td>$ 2,246</td>
</tr>
<tr>
<td>Decrease in pledges receivable</td>
<td>$ 1,286</td>
<td></td>
</tr>
<tr>
<td>Decrease in current investment</td>
<td>$ 30,500</td>
<td></td>
</tr>
<tr>
<td>Total Sources of Cash</td>
<td>$ 153,813</td>
<td>$ 82,094</td>
</tr>
</tbody>
</table>

USES OF CASH:

<table>
<thead>
<tr>
<th>Description</th>
<th>1983</th>
<th>1982</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deficiency of public support and revenue over allocation and expense</td>
<td>$ 51,316</td>
<td>$ 79,929</td>
</tr>
<tr>
<td>Charges not requiring cash in the current period:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td></td>
<td>$ 2,119</td>
</tr>
<tr>
<td>Cash used for operations</td>
<td></td>
<td>$ 52,019</td>
</tr>
<tr>
<td>Purchase of noncordial certificates of deposit</td>
<td></td>
<td>$ 20,250</td>
</tr>
<tr>
<td>Equipment purchases</td>
<td>$ 7,395</td>
<td>$ 10,677</td>
</tr>
<tr>
<td>Decrease in allocations payable</td>
<td>$ 2,188</td>
<td></td>
</tr>
<tr>
<td>Decrease in prepaid expenses</td>
<td>$ 914</td>
<td>$ 281</td>
</tr>
<tr>
<td>Decrease in accounts receivable and expenses</td>
<td>$ 383</td>
<td>$ 516</td>
</tr>
<tr>
<td>Decrease in accounts receivable and expenses</td>
<td>$ 69,509</td>
<td></td>
</tr>
<tr>
<td>Total decrease in accounts receivable and expenses</td>
<td>$ 75,192</td>
<td></td>
</tr>
<tr>
<td>Total decrease in cash</td>
<td>$ 75,192</td>
<td></td>
</tr>
<tr>
<td>INCREASE (DECREASE) IN CASH</td>
<td>$ (3,883)</td>
<td>$ (4,610)</td>
</tr>
<tr>
<td>CASH, BEGINNING OF YEAR</td>
<td>$ 121,340</td>
<td>$ 173,983</td>
</tr>
<tr>
<td>CASH, END OF YEAR</td>
<td>$ 156,126</td>
<td>$ 168,363</td>
</tr>
</tbody>
</table>

THE ACCOMPANYING NOTES ARE AN INTEGRAL PART OF THESE FINANCIAL STATEMENTS.

UNITED WAY OF COLUMBIA, INC.

STATEMENT OF FUNCTIONAL EXPENSES
YEARS ENDED DECEMBER 31, 1983 AND 1982

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES
a. Pledges and Related Expenses
   Annual campaigns generally begin in September to raise support for allocations to member agencies in the subsequent calendar year. Campaign production (pledges), campaign expenses and any advanced payments to member agencies are deferred for recognition as revenue or expenses in the calendar year allocation to agencies. Pledges are reported in the balance sheet as received, and allowances are provided for amounts estimated to be uncollectible.
   b. Equipment
   Donated equipment is recorded at appraisal value. Purchased equipment is recorded at cost. Depreciation is calculated using the straight-line method over the estimated useful lives of existing assets. Repairs and maintenance costs are charged to current operations.
   c. Income Tax Status
   The Internal Revenue Service has ruled that the Organization is not subject to tax under present income tax law.

NOTE 2 CASH
Cash consists of the following as of December 31:

<table>
<thead>
<tr>
<th>Description</th>
<th>1983</th>
<th>1982</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank Checking Accounts</td>
<td>$ 25,138</td>
<td>$ 1,532</td>
</tr>
<tr>
<td>United Way - 1983</td>
<td>$ 7,705</td>
<td>$ 5,512</td>
</tr>
<tr>
<td>United Way - 1982</td>
<td>$ 8,155</td>
<td>$ 7,860</td>
</tr>
<tr>
<td>Total Bank Checking Accounts</td>
<td>$ 40,978</td>
<td>$ 16,844</td>
</tr>
<tr>
<td>Bank Savings Accounts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>United Way - 1983</td>
<td>$ 100,494</td>
<td></td>
</tr>
<tr>
<td>United Way - 1982</td>
<td>$ 1,914</td>
<td>$ 1,484</td>
</tr>
<tr>
<td>United Way - 1981</td>
<td>$ 1,430</td>
<td>$ 2,860</td>
</tr>
<tr>
<td>Total Bank Savings Accounts</td>
<td>$ 104,918</td>
<td>$ 3,188</td>
</tr>
<tr>
<td>Certificates of Deposit</td>
<td>$ 50,000</td>
<td></td>
</tr>
<tr>
<td>United Way - 1983</td>
<td>$ 50,000</td>
<td></td>
</tr>
<tr>
<td>United Way - 1982</td>
<td>$ 20,000</td>
<td></td>
</tr>
<tr>
<td>Total Certificates of Deposit</td>
<td>$ 70,000</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$ 274,918</td>
<td>$ 36,988</td>
</tr>
</tbody>
</table>

NOTE 3 LEASES
The United Way of Columbia occupies office space under a lease agreement that expires on July 31, 1984. Minimum annual rentals required under the lease from January 1, 1983 to expiration total $4,418.

Lease expense for office space amounted to $5,990 in 1982 and $5,921 in 1983.