February 25, 1976

Fellow Citizens of Columbia:

This year the United Way succeeded in raising over $350,000, a total which is more than $10,000 beyond our goal! Our grateful appreciation to the many men and women who, as enthusiastic volunteers, worked to surpass our goal and did it in record time. Our thanks to countless individual contributors and the earnest campaigns in firms and institutions throughout Columbia which added up to a successful 1975 United Way Campaign.

We challenge the future United Way Volunteers to carefully consider what the United Way represents. The United Way means year round involvement, year round effectiveness and continuity. Our new reorganization is built on the premise that Board Members can and must take the responsibility for a comprehensive agency relations program including plans, program evaluations and allocations. We must have strong leadership for continued success in our campaign efforts. We must work to create further awareness in the community that the United Way is the most efficient method of raising the money necessary to cope with the urgent human needs. We are proud to restate our strengths.

1. We run on volunteer people power.
2. We are a local funding base for local programs.
3. We campaign once a year only.
4. Contributions to the United Way are tax deductible.
5. We are truly in touch with the human needs in our community.

What we have accomplished this year is laudable. We must plan to do it again and do it better every year. Let us join together to help our United Way provide for the valid requests of our twenty-four agencies which provide vital human needs services for Columbia.

Thanks to You - It Works - For All of Us.

Sincerely,

Jim McKinney
1975 Campaign Chairman

Robert W. Chester
President
UNITED WAY OF COLUMBIA, MISSOURI, INC.
BOARD OF DIRECTORS
1975 Officers

President..............................Robert W. Chester
Vice President.............................Jim McKinney
Secretary.................................Helen Burcham
Treasurer.................................George Keepers
Immediate Past President...............Jean Madden

Executive Director (ex Officio)........Claude D. Barton

TERM TO EXPIRE FEB. 1976
John Ader
Thomas Atkins
Robert Chester
Dr. Walter Daniel
George Keepers
George King
Orrin Lashbrook
Eugene Martin

TERM TO EXPIRE FEB. 1977
David B. Rogers (Resigned 11/75)
Jack Siefkas

TERM TO EXPIRE FEB. 1978
Martin Elevins
Wildred Brooks
Dr. Lee J. Cary
Nello Donati
Dr. Nylen Edwards

Beverly Kabrick
Vernon Martin
Eugene Meyung
Daryl Kuen
Dr. Larry Mosby, M.D.

Judge Robert E. Brown...Representing Boone County Court
Mayor Robert K. Pugh...Representing Columbia City Council
1975 Active Committees

BUDGET AND ADMISSIONS
Nylen Edwards, Chairman

John Aden
Lisa Berrier
Cynthia Bland
Lee J. Cary
Charles Christy
Bill Howe

Jack Kennedy
Mike King
Paul Kuckelman
Wendell McKinsey
Jim McTurnan
Lee Putnam
Russell Thompson

CAMPAIGN COMMITTEE
(see page five)

COMMUNICATIONS COMMITTEE
Jack Siefkas, Chairman

Dave Dugan
Jack Hamilton
Beverly Kabrick
Jean Madden
Frances McCurdy

Gene Meyung
Monica O'Reilly
Nancy Pickrell
Sandy Stegall
George Wagner

NOMINATING COMMITTEE
Robert W. Chester, Chairman

Mildred Brooks
Nello Donati
Don Dugan
Beverly Kabrick

Jean Madden
Jim McKinney
Erroll Miller

PLANS AND PRIORITIES COMMITTEE
Gene Martin, Chairman

Thomas Atkins
Mildred Brooks
Gloria Burge
Bill Claw
James Deck
James Davis
Ron Havard
George Ann Larson

Charles Mitchell
Geneen Morgan
Gloria Kiewohner
Bruce Remick
Dorothy Schoch
Florence Waidelich
Jim Weaver

PROFESSIONAL STAFF:
Claude D. Barton, Executive Director
Lisbeth W. Chapman, Associate Director for Communications (part time)
Mary W. Klaus, Associate Director for Planning

Office Staff:
Margaret A. Summers, Secretary and Office Manager
Edna Van Deren, Bookkeeper (part time)
Debra K. Brooks, Clerk (part time)
REMARKS FROM COMMITTEE CHAIRMEN

BUDGET COMMITTEE...Nylon Edwards, Chairman

The primary responsibility of the Budget Review Committee is to allocate funds to the respective agencies of the United Way. The allocation to each agency is determined by the combined evaluations of the members of the committee.

The Budget Review Committee is composed of individuals who believe in the basic concepts of the United Way, who have demonstrated they have empathy for community agencies by their participation in a variety of community services, who have knowledge of agency needs and the budgeting process, and who represent a cross-section of the citizenry of Columbia.

In order to allocate funds in an efficient manner, the committee should become intimately acquainted with the purposes of each agency, evaluate operational policies and agency management, and help determine long-range goals of the respective agencies to prevent duplication of services and to ensure the great variety of needs are met.

COMMUNICATIONS COMMITTEE...Jack Szefkas, Chairman

Our thanks to the Communications Committee members who accepted a responsibility and carried out that responsibility in an enthusiastic and competent way. We can now take credit for an excellent job done with the help of the news media, of informing Columbia about the United Way, what the United Way means to this community and why we need to support the United Way with our financial resources.

The Kickoff Parade, visual events to attract the media, the Tribune magazine insert, the bookmark campaign and the "People Helping People" programs in the elementary schools were noteworthy.

We look forward to more creative ideas and happenings to bring alive the United Way in Columbia. We will continue to inform the public, making a special effort to further the understanding of the United Way as a federation of agencies which gives vital services to the community.

PLANS & PRIORITY COMMITTEE... Gene Martin, Chairman

The Plans and Priorities Committee conducted a survey of all United Way agencies. In addition to the questionnaires submitted to each agency, agency visits were made to discuss the questionnaire and to ascertain additional information. The Committee then moved to an evaluative study of each agency. Oftentimes questions arose pertaining to an agency's operation, the Director and Board Members of the agency were asked to meet with the Committee to clarify the agency's role. During 1976, the Committee plans an in-depth study of both the existing agencies and the community needs in an effort to correlate existing services with expressed needs.
1975 CAMPAIGN TEAM LEADERSHIP

Jim McKinney -- GENERAL CAMPAIGN CHAIRMAN
Joe Machens -- VICE CHAIRMAN

DIVISION CHAIRMEN

Division I -- Major Firms..........................Orrin Lasbrook
Division II -- Large Business.........................Ron Hopwood
Division IV -- Finance and Brokerage...............Don Blairlock
Division V -- Building Trades.......................Carl Niewoehner
Division VI -- Metropolitan........................Bill Poore
Division VII -- Professional.........................Marvin Wright
Division VIII -- Schools and Colleges...............Dr. Russell Thompson
Division IX -- City, County, State..................Kelley Isherwood
Division X -- Community Services....................Ron Wittmer

Dr. John McGowan -- Associate Chairman for University
    UMC Campus.......Dr. Rex Campbell
    University Medical Center......Dr. Jerry Royer
    U-Wide........James Weaver
    U-Retired.......Dr. Ralph Bedell

Residential.................................Robert W. Chester

*******************************************************************************

COMBINED FEDERAL CAMPAIGN..........Leo Modaff, Chairman
**FALL 1975**

**UNITED WAY CAMPAIGN**

**FINAL REPORT - DECEMBER 31, 1975**

**COMMERCE & INDUSTRY DIVISIONS**

<table>
<thead>
<tr>
<th>Category</th>
<th>Pledged</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major Firms</td>
<td>$139,841.71</td>
</tr>
<tr>
<td>Large Business</td>
<td>17,630.48</td>
</tr>
<tr>
<td>Finance and Brokerage</td>
<td>6,096.90</td>
</tr>
<tr>
<td>Building Trades</td>
<td>12,025.01</td>
</tr>
<tr>
<td>Metropolitan (Small Business)</td>
<td>6,914.25</td>
</tr>
</tbody>
</table>

Total Contributed and Pledged: $182,508.35
Percent of Quota: 108.3

**PUBLIC SERVICE DIVISIONS**

<table>
<thead>
<tr>
<th>Category</th>
<th>Pledged</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professional</td>
<td>$11,531.23</td>
</tr>
<tr>
<td>Schools &amp; Colleges</td>
<td>21,151.51</td>
</tr>
<tr>
<td>City, County, State</td>
<td>4,904.64</td>
</tr>
<tr>
<td>Community Service</td>
<td>16,642.61</td>
</tr>
</tbody>
</table>

Total Contributed and Pledged: $54,229.99
Percent of Quota: 98.4

**UNIVERSITY OF MISSOURI**

<table>
<thead>
<tr>
<th>Category</th>
<th>Pledged</th>
</tr>
</thead>
<tbody>
<tr>
<td>UMC Campus</td>
<td>$52,692.32</td>
</tr>
<tr>
<td>Medical Center</td>
<td>19,370.05</td>
</tr>
<tr>
<td>U-Wide</td>
<td>8,493.00</td>
</tr>
<tr>
<td>University Retired</td>
<td>5,716.00</td>
</tr>
</tbody>
</table>

Total Contributed and Pledged: $86,271.45
Percent of Quota: 95.2

**FEDERAL GOVERNMENT EMPLOYEES**

<table>
<thead>
<tr>
<th>Category</th>
<th>Pledged</th>
</tr>
</thead>
<tbody>
<tr>
<td>Combined Federal Campaign (portion to United Way)</td>
<td>$21,223.98</td>
</tr>
</tbody>
</table>

Percent of Quota: 110

**OTHER SOURCES**

<table>
<thead>
<tr>
<th>Category</th>
<th>Pledged</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential</td>
<td>$6,075.50</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>461.07</td>
</tr>
</tbody>
</table>

Total Other Sources: $6,536.57

**TOTAL CAMPAIGN**

Total Contributed and Pledged: $350,770.34
Percent of Campaign Goal (340,000): 103.2

*Columbia based federal employees contributed to United Way agencies through the Columbia Missouri Area Combined Federal Campaign. The figure reported here represents 73.1 percent of the total raised for 38 agencies.*
COMPARISON WITH PAST CAMPAIGNS
(Past Ten Years)

NEEDS vs FUNDS RAISED

Dollars (Thousands)

0 100 200 300 400 500
1965-66 66-67 68-69 70-71 72-73 74-75 75-76

PER CAPITA GIVING, 1965-1975
(Based on Population)

<table>
<thead>
<tr>
<th>FUND YEAR</th>
<th>POPULATION</th>
<th>RAISED</th>
<th>PER CAPITA GIFT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1965-66</td>
<td>46,800 (Est.)</td>
<td>$155,282</td>
<td>$3.32</td>
</tr>
<tr>
<td>1966-67</td>
<td>49,400 &quot;</td>
<td>170,364</td>
<td>3.45</td>
</tr>
<tr>
<td>1967-68</td>
<td>52,000 &quot;</td>
<td>186,258</td>
<td>3.58</td>
</tr>
<tr>
<td>1968-69</td>
<td>54,600 &quot;</td>
<td>188,010</td>
<td>3.44</td>
</tr>
<tr>
<td>1969-70</td>
<td>57,000 &quot;</td>
<td>209,727</td>
<td>3.68</td>
</tr>
<tr>
<td>1970-71</td>
<td>58,804 (Census)</td>
<td>210,125</td>
<td>3.57</td>
</tr>
<tr>
<td>1971-72</td>
<td>59,800 (Est.)</td>
<td>241,085</td>
<td>4.03</td>
</tr>
<tr>
<td>1972-73</td>
<td>61,400 &quot;</td>
<td>266,960</td>
<td>4.35</td>
</tr>
<tr>
<td>1973-74</td>
<td>63,000 &quot;</td>
<td>294,434</td>
<td>4.67</td>
</tr>
<tr>
<td>1974-75</td>
<td>63,300 &quot;</td>
<td>307,188</td>
<td>4.85</td>
</tr>
<tr>
<td>1975-76</td>
<td>64,500 &quot;</td>
<td>350,770</td>
<td>5.44</td>
</tr>
</tbody>
</table>

-7-
<table>
<thead>
<tr>
<th>AGENCY</th>
<th>1975</th>
<th>1976</th>
</tr>
</thead>
<tbody>
<tr>
<td>American Red Cross</td>
<td>34,500</td>
<td>38,000</td>
</tr>
<tr>
<td>Arthritis Foundation-Eastern Missouri Chapter</td>
<td>3,000</td>
<td>3,500</td>
</tr>
<tr>
<td>Boone Co. Assoc. for Mental Health</td>
<td>6,000</td>
<td>6,500</td>
</tr>
<tr>
<td>Boone Co. Assoc. for Retarded Children</td>
<td>7,000</td>
<td>6,000</td>
</tr>
<tr>
<td>Boy Scouts of America</td>
<td>23,000</td>
<td>24,375</td>
</tr>
<tr>
<td>Camp Fire Girls</td>
<td>11,000</td>
<td>11,500</td>
</tr>
<tr>
<td>Cancer Research Center</td>
<td>4,305</td>
<td>4,537</td>
</tr>
<tr>
<td>Columbia Safety Council</td>
<td>2,000</td>
<td>2,200</td>
</tr>
<tr>
<td>Columbia Visiting Nurses Assoc.</td>
<td>2,000</td>
<td>2,695</td>
</tr>
<tr>
<td>Community Nursery Schools</td>
<td>29,000</td>
<td>33,375</td>
</tr>
<tr>
<td>Community Rehabilitation Center</td>
<td>6,000</td>
<td>6,000</td>
</tr>
<tr>
<td>Family Counseling-Alcoholism</td>
<td>2,000</td>
<td>1,500</td>
</tr>
<tr>
<td>Family Service of Columbia</td>
<td>26,500</td>
<td>22,680</td>
</tr>
<tr>
<td>Foster Children Resource Board</td>
<td>1,750</td>
<td>2,000</td>
</tr>
<tr>
<td>Girl Scouts</td>
<td>13,000</td>
<td>14,000</td>
</tr>
<tr>
<td>Missouri Assoc. for Social Welfare</td>
<td>200</td>
<td>200</td>
</tr>
<tr>
<td>Nora Stewart Nursery School</td>
<td>17,000</td>
<td>19,000</td>
</tr>
<tr>
<td>Salvation Army</td>
<td>18,000</td>
<td>18,000</td>
</tr>
<tr>
<td>Transitional Housing Agency</td>
<td>--</td>
<td>3,000</td>
</tr>
<tr>
<td>United Cerebral Palsy of Boone County</td>
<td>17,000</td>
<td>17,000</td>
</tr>
<tr>
<td>United Service Organisation (USO)</td>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td>Voluntary Action Center</td>
<td>7,262</td>
<td>6,000</td>
</tr>
<tr>
<td>YMCA</td>
<td>4,500</td>
<td>5,750</td>
</tr>
<tr>
<td>YWCA</td>
<td>4,500</td>
<td>3,625</td>
</tr>
<tr>
<td>Total Allocated to Agencies</td>
<td>$240,017</td>
<td>$251,937</td>
</tr>
<tr>
<td>United Way of Columbia</td>
<td>36,000</td>
<td>59,394</td>
</tr>
<tr>
<td>Contractual Services Match Money</td>
<td>6,000</td>
<td>21,780</td>
</tr>
<tr>
<td>Allowance for Uncollectable Pledges</td>
<td>15,359</td>
<td>17,538</td>
</tr>
<tr>
<td>To Reserve Fund</td>
<td>12,534</td>
<td>121</td>
</tr>
<tr>
<td><strong>GRAND TOTALS</strong></td>
<td><strong>$309,910</strong></td>
<td><strong>$350,770</strong></td>
</tr>
</tbody>
</table>
UNITED WAY OF COLUMBIA, INC.
COLUMBIA, MISSOURI

STATEMENT OF SUPPORT, REVENUE, AND EXPENSES
AND CHANGES IN FUND BALANCE
YEAR ENDED DECEMBER 31, 1975
WITH COMPARATIVE TOTALS FOR 1974

<table>
<thead>
<tr>
<th>PUBLIC SUPPORT AND REVENUE:</th>
<th>1975</th>
<th>1974</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public support - received directly:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual campaign 1973-1974 (net of estimated uncollectible pledges of $13,962.15)</td>
<td>$10,339.01</td>
<td></td>
</tr>
<tr>
<td>Annual campaign 1975-1976 (net of estimated uncollectible pledges of $13,435.18)</td>
<td>190,949.72</td>
<td></td>
</tr>
<tr>
<td>Annual campaign 1975-1976 (net of estimated uncollectible pledges of $16,477.32)</td>
<td>114,531.88</td>
<td></td>
</tr>
<tr>
<td>Public support - received indirectly:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>From combined federal campaign</td>
<td>19,313.37</td>
<td></td>
</tr>
<tr>
<td>Total Support From The Public.....</td>
<td>4335,133.98</td>
<td>$260,037.08</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OTHER REVENUE:</th>
<th>1975</th>
<th>1974</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment income</td>
<td>$1,311.21</td>
<td>$1,394.16</td>
</tr>
<tr>
<td>Other income (expense reimbursement, supplies)</td>
<td>2,014.15</td>
<td>683.44</td>
</tr>
<tr>
<td>Total Other Revenue.</td>
<td>$3,325.36</td>
<td>$2,077.60</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>TOTAL PUBLIC SUPPORT AND REVENUE.</th>
<th>1975</th>
<th>1974</th>
</tr>
</thead>
<tbody>
<tr>
<td>$4388,659.30</td>
<td>$262,114.68</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>ALLOCATION AND EXPENSE:</th>
<th>1975</th>
<th>1974</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allocation to agencies</td>
<td>$239,293.53</td>
<td>$239,280.85</td>
</tr>
<tr>
<td>Payments to national organization</td>
<td>1,753.85</td>
<td>1,472.00</td>
</tr>
<tr>
<td>Functional expenses:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund raising</td>
<td>24,767.20</td>
<td>16,851.09</td>
</tr>
<tr>
<td>Allocating and agency relations</td>
<td>1,901.43</td>
<td>1,606.19</td>
</tr>
<tr>
<td>Planning and evaluation</td>
<td>7,662.58</td>
<td>8,177.43</td>
</tr>
<tr>
<td>Management and general</td>
<td>17,403.53</td>
<td>17,073.04</td>
</tr>
<tr>
<td>TOTAL ALLOCATION AND EXPENSE.</td>
<td>$292,782.52</td>
<td>$278,102.60</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXCESS OF PUBLIC SUPPORT AND REVENUE OVER ALLOCATION AND EXPENSE.</th>
<th>1975</th>
<th>1974</th>
</tr>
</thead>
<tbody>
<tr>
<td>$45,676.82</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OTHER CHANGES IN FUND BALANCES:</th>
<th>1975</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appraised value of furniture and equipment</td>
<td>3,176.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FUND BALANCE - JANUARY 1, 1975</th>
<th>1975</th>
</tr>
</thead>
<tbody>
<tr>
<td>$68,536.94</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FUND BALANCE - END OF YEAR.</th>
<th>1975</th>
</tr>
</thead>
<tbody>
<tr>
<td>$117,389.76</td>
<td></td>
</tr>
</tbody>
</table>

As Audited By
Williams-Keepers-Oliver-Payne & Rackers
<table>
<thead>
<tr>
<th></th>
<th>1975</th>
<th>1974</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$ 5,123.99</td>
<td>$ 27,098.31</td>
</tr>
<tr>
<td>Short term investments - at cost which is approximately market value</td>
<td>79,114.66</td>
<td>28,824.49</td>
</tr>
<tr>
<td>Pledges receivable less allowances for uncollectibles of $29,912.50 and $27,397.33</td>
<td>230,717.37</td>
<td>193,892.87</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>438.10</td>
<td></td>
</tr>
<tr>
<td>Furniture and equipment (current appraised value)</td>
<td>3,176.00</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$318,370.12</td>
<td>$249,815.67</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>$ 2,403.46</td>
<td>$ 2,009.37</td>
</tr>
<tr>
<td>Annual campaign support designated for future periods</td>
<td>198,776.90</td>
<td>179,269.36</td>
</tr>
<tr>
<td>Fund Balances:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated, available for general activities</td>
<td>117,389.76</td>
<td>68,536.94</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND FUND BALANCES</strong></td>
<td>$318,370.12</td>
<td>$249,815.67</td>
</tr>
</tbody>
</table>

As Audited By
Williams-Keepers-Oliver-Payne & Rackers
FALL 1975 CAMPAIGN AWARDS

SPECIAL INDIVIDUAL AWARDS
Division Chairman First to Reach Quota---------Orrin Lashbrook
Division Chairman Raising Highest Percent of Quota------Carl Niewoehner

EMPLOYEE GROUP AWARDS

FAIR SHARE PLAQUE
The below named employee groups, having contributed 50% or more of Fair Share potential, are awarded the Fair Share Plaque with 1975 Year Panel for conspicuously outstanding support of this community in the Fall 1975 campaign:
- Boone County National Bank
- J. C. Penney Company
- State Farm Mutual Insurance Companies

MARK OF MERIT PLAQUE
The below named employee groups, having contributed at least 40% of Fair Share potential, are awarded the Mark of Merit Plaque with 1975 Year Panel for outstanding support of this community in the Fall 1975 campaign:
- Clow Manufacturing
- Joe Machens Ford
- MFA Incorporated
- MFA Mutual Insurance Companies
- Len-El, Inc. (McDonalds)
- Riback Pipe & Steel Co.
- Stephens College

CPC SPECIAL RECOGNITION AWARD
Employees of the below named Federal Agencies located in Columbia are awarded the CPC Special Recognition Plaque, with 1975 Year Panel, for outstanding citizenship in support of this community through the Combined Federal Campaign.
- Harry S. Truman Memorial Veterans Hospital
- Internal Revenue Service
- National Weather Service
- Soil Conservation Service, USDA
- Statistical Reporting Service, USDA
<table>
<thead>
<tr>
<th>Fund Raising</th>
<th>Allocations and Agency Relations</th>
<th>Planning and Evaluation</th>
<th>Management and General</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Salaries</strong></td>
<td>$14,556.37</td>
<td>$1,313.88</td>
<td>$5,251.07</td>
<td>$11,329.85</td>
</tr>
<tr>
<td>Employee health benefits</td>
<td>27.96</td>
<td>2.10</td>
<td>1.61</td>
<td>38.23</td>
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<tr>
<td>Payroll taxes</td>
<td>1,107.14</td>
<td>83.30</td>
<td>322.70</td>
<td>743.31</td>
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<tr>
<td>Total Salaries &amp; Related Expenses</td>
<td>$15,691.44</td>
<td>$1,401.28</td>
<td>$5,575.38</td>
<td>$12,111.39</td>
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<tr>
<td>Professional fees</td>
<td>-</td>
<td>-</td>
<td>214.06</td>
<td>522.66</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>682.16</td>
<td>59.72</td>
<td>214.06</td>
<td>522.66</td>
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<tr>
<td>Campaign Supplies</td>
<td>1,801.08</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Telephone</td>
<td>442.59</td>
<td>47.05</td>
<td>162.23</td>
<td>344.36</td>
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<tr>
<td>Postage</td>
<td>347.65</td>
<td>26.84</td>
<td>105.68</td>
<td>258.24</td>
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<tr>
<td>Occupancy</td>
<td>970.20</td>
<td>79.12</td>
<td>313.91</td>
<td>792.77</td>
</tr>
<tr>
<td>Rental &amp; Maint. of equipment</td>
<td>425.89</td>
<td>43.58</td>
<td>149.55</td>
<td>371.41</td>
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<tr>
<td>Printing &amp; Publications</td>
<td>1,572.90</td>
<td>7.62</td>
<td>25.82</td>
<td>385.16</td>
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<tr>
<td>Travel</td>
<td>957.38</td>
<td>47.30</td>
<td>383.18</td>
<td>727.57</td>
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<tr>
<td>Conferences, conventions, meetings</td>
<td>1,544.37</td>
<td>155.00</td>
<td>349.35</td>
<td>592.67</td>
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<tr>
<td>Equipment Awards and grants:</td>
<td>331.54</td>
<td>33.92</td>
<td>116.42</td>
<td>289.13</td>
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<tr>
<td>To National headquarters-Personnel Development Project</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>267.00</td>
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<tr>
<td>Miscellaneous</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>480.63</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$24,787.20</strong></td>
<td><strong>$1,901.43</strong></td>
<td><strong>$7,662.58</strong></td>
<td><strong>$17,403.53</strong></td>
</tr>
</tbody>
</table>

As Audited By
Williams-Keeper-Oliver-Payne & Rackers
UNITED WAY OF COLUMBIA
ANNUAL AWARDS BANQUET AND MEETING
University Memorial Union
Wednesday, February 25, 1976, 6:30 p.m.

BANQUET..........................6:30 p.m.
Presiding..........................Robert Chester, President
Invocation.........................Rev. David Johnson
                          Rector, Calvary Episcopal Church
"United We Stood"
President's Report.................Robert Chester
Welcome and Introductions of
New Board Members..................Jean Madden -
                          Nominating Committee

INTERMISSION...Music by Menini Mizzou......7:30 p.m.

AWARDS MEETING..........................7:45 p.m.
Presentation of People Helping
People Statuettes.....................Jim McKinney
Employee Group and
Firm Awards
Presentation of Honors Awards...........Don Dugan
Former UW Campaign Chairman
and President
"Let's Keep the Ball Rolling" Ceremony...Jim McKinney

* * * *

PURPOSE AND GOAL

Purpose of the Columbia United Way: --

Mobilize the available resources and direct their use to meet the community's most urgent needs, at the least possible cost.

Goal:

To close the gap between the real requirements and the funds raised to meet those requirements.